



City of Sugar Land

Tax Increment Reinvestment Zone 4 Agenda

Sugar Land City Hall
2700 Town Center
Boulevard North
Sugar Land, TX 77479

Monday, December 15, 2025

Tax Increment Reinvestment Zone 4 Meeting

Cane Room 161

4:00 PM

I. Attention

Members of the City Council, Board and/or Commission may participate in deliberations of posted agenda items through video conferencing means. A quorum of the City Council, Board and/or Commission will be physically present at the above-stated location, and said location is open to the public. Audio/Video of open deliberations will be available for the public to hear/view; and are recorded as per the Texas Open Meetings Act.

The meeting will live stream at https://youtube.com/live/1Q0vQcy_0dM?feature=share

II. Call to Order

III. Public Comment

Pursuant to Texas Government Code section 551.007, citizens are permitted to address the City Council, Board and/or Commission in person with regard to matters posted for consideration on the agenda. Each speaker must complete a "Request to Speak" form and give it to the City Secretary or designee, prior to the beginning of the meeting.

Each speaker is limited to 3 minutes, speakers requiring a translator will have 6 minutes, regardless of the number of agenda items to be addressed. Comments or discussion by City Council, Board, and/or Commission members, will only be made at the time the subject is scheduled for consideration.

For questions or assistance, please contact the Office of the City Secretary (281) 275-2730.

IV. Minutes

A. MINUTES

Consideration of and action on the approval of the minutes of the December 16, 2024 and September 15, 2025 meeting.

Linda Mendenhall, City Clerk

V. Development Update

A. FY25 DEVELOPMENT UPDATE

Review of and discussion on the 2025 Annual Tax Increment Reinvestment Zone No. Four Development Update.

Colby Millenbruch, Business Recruitment Manager, Robert Wilson, Assistant City Engineer

VI. Annual Report

A. ANNUAL REPORT

Consideration of and action on a recommendation to the City Council for approval of Tax Increment Reinvestment Zone Number Four Fiscal Year 2025 Annual Report.

Colby Millenbruch, Business Recruitment Manager

VII. Adjournment

If you plan to attend this public meeting and you have a disability that requires special arrangements at the meeting, please contact the city secretary, (281) 275-2730. Requests for special services must be received 48 hours prior to the meeting time. Reasonable accommodations will be made to assist your needs.

The agenda and supporting documentation is located on the [City Website](#)

Posted on this 9th day of December 2025 at 3:45 p.m.



Tax Increment Reinvestment Zone 4 Agenda Request December 15, 2025

Agenda Request No: IV.A.

Agenda of: Tax Increment Reinvestment Zone 4 Meeting

Initiated by: Ashley Newsome, Deputy City Clerk

Presented by: Linda Mendenhall, City Clerk

Responsible Department: Admin

Agenda Caption:

MINUTES

Consideration of and action on the approval of the minutes of the December 16, 2024 and September 15, 2025 meeting.

Recommended Action:

Consideration of and action on the approval of the minutes of the December 16, 2024 and September 15, 2025 meeting

Executive Summary:

Consider the minutes of the December 16, 2024 and September 15, 2025 meeting.

Budget

Expenditure Required: n/a

Current Budget: n/a

Additional Funding: n/a

Funding Source: n/a

Account Number (ORG-OBJ-Project): n/a

Attachments

1. 12.16.24 TIRZ 4 meeting minutes
2. 9.15.25 TIRZ 4 Meeting Minutes (2)



TAX INCREMENT REINVESTMENT ZONE NO. 4

MINUTES

Sugar Land City Hall
2700 Town Center Boulevard North
Sugar Land, Texas 77479

MONDAY, DECEMBER 16, 2024

TAX INCREMENT REINVESTMENT ZONE NO. FOUR

CANE ROOM 161

https://youtube.com/live/3Q_KB4K0FI0?feature=share

4:00 PM

QUORUM PRESENT

The Tax Increment Reinvestment Zone Number Four was called to order at 4:02 p.m.
All member of the Board were present.

I. ATTENTION

- A. *Members of the City Council, Board and/or Commission may participate in deliberations of posted agenda items through videoconferencing means. A quorum of the City Council, Board and/or Commission will be physically present at the above-stated location, and said location is open to the public. Audio/Video of open deliberations will be available for the public to hear/view, and are recorded as per the Texas Open Meetings Act.*

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II. PUBLIC COMMENT

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No members of the public addressed the Board.

III. MINUTES

- A. Consideration of and action on the minutes of the September 16, 2024 meeting.
Ashley Newsome, Deputy City Secretary

A motion to Approve, Motion, was made by Carol McCutcheon and seconded by Pamela Gubbels, the motion Passed.

IV. DEVELOPMENT UPDATE

- A. Review of and discussion on the 2024 Annual Tax Increment Reinvestment Zone No. Four

Development Update.

Ana Rodriguez, Community Development Coordinator

V. ANNUAL REPORT

- A. Consideration of and action on a recommendation of the Fiscal Year 2024 Annual Report to the City Council.

Ana Rodriguez, Community Development Coordinator

VI. ADJOURNMENT

Linda Mendenhall, City Clerk





City of Sugar Land

Tax Increment Reinvestment Zone 4 Minutes

Sugar Land City Hall
2700 Town Center
Boulevard North
Sugar Land, TX 77479

Monday, September 15, 2025
Tax Increment Reinvestment Zone 4 Meeting
Minutes
City Council Chamber
4:00 PM

I. Attention

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The meeting will live stream at <https://youtube.com/live/svqSeqMuLG4?feature=share>

II. Call to Order

QUORUM PRESENT

Jennifer Raymond, Pamela Gubbel, Marcelo Moacyr, Terrie Gornet, and Rick Miller were present. Greg Stirman, Bridget Yeung, and Cynthia Knox were absent.

III. Public Comment

Pursuant to Texas Government Code section 551.007, citizens are permitted to address the City Council, Board and/or Commission in person with regard to matters posted for consideration on the agenda. Each speaker must complete a "Request to Speak" form and give it to the City Secretary or designee, prior to the beginning of the meeting.

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For questions or assistance, please contact the Office of the City Secretary (281) 275-2730.

No members of the public addressed the Board.

IV. Orientation

A. BOARD ORIENTATION

Review of and discussion on purpose, roles, responsibilities, and functions of the Tax Increment Reinvestment Zone No. Four Board of Directors.

Colby Millenbruch, Business Recruitment Manager, Jessica Huble, Assistant Director of Redevelopment

Colby Millenbruch, Business Recruitment Manager, and Jessica Huble, Assistant Director of Redevelopment, gave a presentation, made comments, and answered questions from the Board.

V. Election of Officers

A. ELECTION OF OFFICERS

Consideration of and action on election of Vice-Chairman, Secretary, and other officers as deemed necessary.

Colby Millenbruch, Business Recruitment Manager

Colby Millenbruch, Business Recruitment Manager, made comments and answered questions from the Board.

The Tax Increment Reinvestment Zone 4 Board nominated Jennifer Raymond as Vice Chair and Terrie Gornet as Secretary.

A motion to **Approve the election of a Vice Chair**, was made by Pamela Gubbels and seconded by Marcelo Moacyr; the motion **Passed**.

Ayes: Jennifer Raymond, Pamela Gubbel, Marcelo Moacyr, Terrie Gornet, and Rick Miller

Absent: Greg Stirman, Bridget Yeung, and Cynthia Knox

A motion to **Approve the election of a Secretary**, was made by Pamela Gubbels and seconded by Marcelo Moacyr; the motion **Passed**.

Ayes: Jennifer Raymond, Pamela Gubbel, Marcelo Moacyr, Terrie Gornet, and Rick Miller

Absent: Greg Stirman, Bridget Yeung, and Cynthia Knox

VI. Annual Ethics Training

A. ANNUAL ETHICS TRAINING

Receive training related to the Sugar Land Code of Ethical Conduct and state laws regulating ethics and reporting responsibilities of city officials.

Meredith Riede , City Attorney

Meredith Riede, City Attorney, gave a presentation, made comments, and answered questions from the Board.

VII. Budget

A. FISCAL YEAR BUDGET AMENDMENT AND ADOPTION

Consideration of and action on the Fiscal Year 2025 budget to projections amendment; and adoption of the proposed Fiscal Year 2026 Budget.

ShaLae Steadman, Director of Budget

ShaLae Steadman, Director of Budget, gave a presentation, made comments, and answered questions from the Board.

A motion to **Approve the Fiscal Year 2025 budget to projections amendment**, was made by Pamela Gubbels and seconded by Terrie Gornet; the motion **Passed**.

Ayes: Jennifer Raymond, Pamela Gubbel, Marcelo Moacyr, Terrie Gornet, and Rick Miller

Absent: Greg Stirman, Bridget Yeung, and Cynthia Knox

A motion to **Approve the adoption of the proposed Fiscal Year budget**, was made by Marcelo Moacyr and seconded by Rick Miller; the motion **Passed**.

Ayes: Jennifer Raymond, Pamela Gubbel, Marcelo Moacyr, Terrie Gornet, and Rick Miller
Absent: Greg Stirman, Bridget Yeung, and Cynthia Knox

VIII. Adjournment

A motion to **Adjourn at 4:25 p.m.**, was made by Terrie Gornet and seconded by Rick Miller; the motion **Passed**.

Ayes: Jennifer Raymond, Pamela Gubbel, Marcelo Moacyr, Terrie Gornet, and Rick Miller
Absent: Greg Stirman, Bridget Yeung, and Cynthia Knox



Tax Increment Reinvestment Zone 4 Agenda Request December 15, 2025

Agenda Request No: V.A.

Agenda of: Tax Increment Reinvestment Zone 4 Meeting

Initiated by: Colby Millenbruch, Business Recruitment Manager

Presented by: Colby Millenbruch, Business Recruitment Manager, Robert Wilson, Assistant City Engineer

Responsible Department: Economic Development

Agenda Caption:

FY25 DEVELOPMENT UPDATE

Review of and discussion on the 2025 Annual Tax Increment Reinvestment Zone No. Four Development Update.

Recommended Action:

Review and discuss the 2025 Annual Tax Increment Reinvestment Zone Number Four Development Update.

Executive Summary:

TIRZ 4 was established in December 2009 and encompasses approximately 698 acres around the US-59 / University Boulevard interchange. Its purpose is to use the increased property tax revenue above the base (tax increment financing) to fund public infrastructure and improvements — supporting the development of a high-quality mixed-use center featuring retail, office, entertainment, cultural arts, and related public amenities. The 2025 TIRZ No. 4 Development Update will provide an overview of each of the major developments happening in the zone and will include presentations from Dr. Jay Neal from UH Sugar Land and Kent Postma from MD Anderson.

Budget

Expenditure Required: N/A

Current Budget: N/A

Additional Funding: N/A

Funding Source: N/A

Account Number (ORG-OBJ-Project): N/A

Attachments
None



Tax Increment Reinvestment Zone 4 Agenda Request December 15, 2025

Agenda Request No: VI.A.

Agenda of: Tax Increment Reinvestment Zone 4 Meeting

Initiated by: Colby Millenbruch, Business Recruitment Manager

Presented by: Colby Millenbruch, Business Recruitment Manager

Responsible Department: Economic Development

Agenda Caption:

ANNUAL REPORT

Consideration of and action on a recommendation to the City Council for approval of Tax Increment Reinvestment Zone Number Four Fiscal Year 2025 Annual Report.

Recommended Action:

Consideration of and action on a recommendation to the City Council for approval of Tax Increment Reinvestment Zone Number Four Fiscal Year 2025 Annual Report.

Executive Summary:

Chapter 311 of the Texas Tax Code, known as the Tax Increment Financing Act, requires municipalities with tax increment reinvestment zones to provide an annual report each fiscal year to the State Comptroller and the Chief Executive Officer of taxing entities within the zone that levy a property tax. The report includes detail on FY2025 revenues, expenditures, debt, tax increment base, appraised value and captured value, as referenced in the state law.

The Department of Economic Development recommends the Board's approval of a recommendation to the City Council for approval of the Fiscal Year 2025 Annual Report. Upon receiving the recommendation for approval from the TIRZ No. 4 Board, the report will be presented to the City Council for final review and approval. Upon City Council's action, the report will be disseminated to the necessary taxing entities and state agency.

Budget

Expenditure Required: N/A

Current Budget: N/A

Additional Funding: N/A

Funding Source: N/A

Account Number (ORG-OBJ-Project): N/A

Attachments

1. Signed - TIRZ 4 - FY25 - Annual Report1

Tax Increment Reinvestment Zone
No. Four
Sugar Land, Texas

Annual Report
Fiscal Year Ending September 30, 2025



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CITY OF SUGAR LAND, TEXAS

CITY COUNCIL

As of September 30, 2025

Mayor **Carol McCutcheon**

Council Members **Jim Vonderhaar**

At-Large Position One

Robert Boettcher
At-Large Position Two

Suzanne Whatley
District One

Sanjay Singhal
District Two

Stewart Jacobson
District Three

Rick Miller
District Four

TAX INCREMENT REINVESTMENT ZONE NO. FOUR

BOARD OF DIRECTORS

As of September 15, 2025

Position 1	Greg Stirman, Chairman <i>City of Sugar Land Designee</i>
Position 2	Bridget Yeung <i>City of Sugar Land Designee</i>
Position 3	Cynthia Knox <i>City of Sugar Land Designee</i>
Position 4	Rick Miller <i>City of Sugar Land Designee</i>
Position 5	Marcelo Moacyr <i>Fort Bend County Designee</i>
Position 6	Pamela Gubbels <i>Fort Bend County Drainage District Designee</i>
Position 7	Vacant <i>Position reserved for Municipal Utility District No. 137 Designee Mike Thelen pending District approval of Participation Agreement</i>
Position 8	Jennifer Raymond, Vice Chair <i>Municipal Utility District No. 138 Designee</i>
Position 9	Terrie Gornet, Secretary <i>Municipal Utility District No. 139 Designee</i>

Duties & Responsibilities: The Board of the Tax Increment Reinvestment Zone Number Four (TIRZ No. 4) has all of the duties and powers authorized by the Tax Increment Financing Act (Chapter 311, Tax Code) and delegated by Ordinance No. 1768 and 1807. This authority includes preparing and recommending to the City Council for its approval the Final Project Plan and Plan of Finance, statutorily required annual reports, annual budgets, and annual financial statements.

Membership: The Board is comprised of a maximum of nine directors each serving two-year terms with the chairman selected from within the membership by the Sugar Land City Council for a one-year period. Of the possible nine directors, four are appointed by the Sugar Land City Council. Positions 5 and 6 are designees of Fort Bend County and the Fort Bend County Drainage District, while Fort Bend County Municipal Utility District (MUD) Nos. 137, 138 and 139 have appointed members to Position 7, 8 and 9,

respectively. However, MUD No. 137 has not formally agreed to participate in the Zone, hence the position is not currently occupied.

DESCRIPTION OF ZONE

In accordance with the Tax Increment Financing Act (Chapter 311, Tax Code), Reinvestment Zone Number Four, City of Sugar Land, Texas was established by Ordinance No. 1768 of the City Council of the City of Sugar Land, Texas on December 15, 2009 and amended by Ordinance No. 1807 on December 7, 2010. The Zone encompasses approximately 698 acres within the City of Sugar Land, Texas. Located at the U.S. Highway 59 - University Boulevard interchange, the Zone is wholly within Fort Bend County and Fort Bend County Levee Improvement District No. 17. Portions of the Zone are located within Fort Bend County MUD Nos. 137, 138 and 139.

PURPOSE OF ZONE

The Zone has been created for a term of 30 years for the purpose of financing public improvements and facilities necessary to support development of employment, commercial, cultural arts, and entertainment districts within a mixed use center.

STATE OF THE ZONE IN FISCAL YEAR 2025

1.) The information provided in this section is in accordance with § 311.016 (a) (1) of the Texas Tax Code, which requires inclusion of the amount and source of revenue in the tax increment fund established for the Zone for Fiscal Year 2025. The bottom line displays all revenues earned for TIRZ No. 4.

The City of Sugar Land created TIRZ No. 4 in December 2009, establishing a base year in Tax Year 2009. The City has decided to participate in the Zone at 50% of its ad valorem tax rate. The City’s tax increment revenue in Fiscal Year 2025 is calculated based on a tax rate of \$0.353210 per \$100 of taxable value. Fort Bend County MUD No. 138 and 139 elected to participate in the Zone in 2011, yet each agreed in a participation agreement to set a base value on the year the Zone was created, Tax Year 2009. Each municipal utility district has decided to participate at 50% of the City’s ad valorem tax rate. Fort Bend County and the Fort Bend County Drainage District agreed to participate in the Zone in December 2013, establishing a base year in Tax Year 2013. The County and Drainage District have elected to participate in Zone at the following schedule:

- 2014-2029: 50% of the County tax increment
- 2030-2034: 30% of the County tax increment
- 2035-2039: 20% of the County tax increment

The County’s tax increment revenue in Fiscal Year 2025 (Tax Year 2024), is calculated based on a tax rate of \$0.412000 per \$100 of taxable value. The Drainage District’s tax increment venue in Fiscal Year 2025 is calculated based on a tax rate of \$0.010000 per \$100 of taxable value.

Revenue collected from each participating tax unit during Fiscal Year 2025 appears in Table A. Additional revenue in the TIRZ includes \$452,905 in interest income received during Fiscal Year 2025.

TABLE A: Amount and Source of Revenue*	
Incremental Taxes	
City of Sugar Land	\$557,565
Fort Bend County General & Drainage	483,887
Fort Bend County Municipal Utility District No. 138	327,272
Fort Bend County Municipal Utility District No. 139	86,769
Interest Income	452,905
Total Revenues – Fiscal Year 2025	\$1,908,398

**all numbers are actuals as of 11/11/25 (unaudited)*

2.) The information provided in this section is in accordance with § 311.016 (a) (2) of the Texas Tax

Code, which requires inclusion of the amount and purpose of expenditures from the tax increment fund for Fiscal Year 2025; the bottom line sums all expenditures from TIRZ No.4.

In Fiscal Year 2025, the Zone incurred expenditures related to legal and administrative services as detailed below in Table B.

TABLE B: Amount and Purpose of Expenditures*	
Professional Services – Administrative	\$ 16,433
Professional Services - Legal	-
Total Expenditures – Fiscal Year 2025	\$ 16,433

all numbers are actuals as of 11/11/25 (unaudited)

- 3.) The information provided in this section is in accordance with § 311.016 (a) (3) of the Texas Tax Code, which requires inclusion of the amount of principal and interest due on outstanding bonded indebtedness.**

To date, the Zone has not issued bonds and does not have prior outstanding bond indebtedness.

- 4.) The information provided in this section is in accordance with § 311.016 (a) (4) of the Texas Tax Code, which requires inclusion of the tax increment base and current captured appraised value retained by the Zone.**

In each year subsequent to the base year, the Zone receives tax increment revenue from ad valorem property taxes levied and collected by each participating taxing unit on the captured appraised value of the Zone. The captured appraised value of the Zone is the total appraised value of all real property located within the Zone, less each participating taxing unit’s tax increment base value.

The City of Sugar Land’s base value for TIRZ No. 4 was set in Tax Year 2009 at \$21,523,297. Fort Bend County MUD No. 138 and No. 139 each agreed to participate in the Zone in Tax Year 2011, though a contractual base value was set using 2009 values at \$10,527,513 for MUD No. 138 and \$10,970,488 for MUD No. 139. The Fort Bend County and Fort Bend County Drainage District base value is set in Tax Year 2013 at \$72,152,791. The following charts reflect the total appraised value, base value, and captured value for each participating tax entity for each tax year.

TABLE C-1: City of Sugar Land Appraised, Base and Captured Taxable Value			
Tax Year	Total Appraised Value	Base Value	Captured Value
2009 (Base)	\$21,523,297	\$21,523,297	\$0
2010	22,232,860	21,523,297	709,563
2011	22,225,720	21,523,297	702,423
2012	22,326,287	21,523,297	802,990
2013	66,791,901	21,523,297	45,268,605
2014	118,074,035	21,523,297	96,550,738
2015	139,794,161	21,523,297	118,270,864
2016	154,772,163	21,523,297	133,248,866
2017	180,856,214	21,523,297	159,332,917
2018	203,236,311	21,523,297	181,713,014
2019	229,468,446	21,523,297	207,945,149
2020	248,310,120	21,523,297	226,786,823
2021(S)	243,786,765	21,523,297	222,263,468
2022	318,672,568	21,523,297	297,149,271
2023	350,469,694	21,523,297	328,946,397
2024	366,060,368	21,523,297	344,537,071

TABLE C-2: Fort Bend County Municipal Utility District No. 138 Appraised, Base and Captured Taxable Value *			
Tax Year	Total Appraised Value	Base Value	Captured Value
2013	\$24,101,588	\$10,527,513	\$13,574,075
2014	50,993,910	10,527,513	40,466,397
2015	76,727,570	10,527,513	66,200,057
2016	88,928,700	10,527,513	78,401,187
2017	102,306,915	10,527,513	91,779,402
2018	131,954,283	10,527,513	121,426,770
2019	145,557,733	10,527,513	135,030,220
2020	153,207,892	10,527,513	142,680,379
2021(S)	183,014,311	10,527,513	172,486,798
2022	188,121,339	10,527,513	177,593,826
2023	211,714,912	10,527,513	201,187,399
2024	212,357,121	10,527,513	201,829,608

TABLE C-3: Fort Bend County Municipal Utility District No. 139 Appraised, Base and Captured Taxable Value *			
Tax Year	Total Appraised Value	Base Value	Captured Value
2013	\$32,329,220	\$10,970,488	\$21,358,732
2014	55,924,260	10,970,488	44,953,772
2015	60,448,820	10,970,488	49,478,332

2016	61,104,000	10,970,488	50,133,512
2017	63,683,450	10,970,488	52,712,962
2018	58,881,880	10,970,488	47,911,392
2019	59,957,150	10,970,488	48,986,662
2020	58,479,160	10,970,488	47,508,672
2021(S)	64,814,510	10,970,488	53,844,022
2022	54,694,280	10,970,488	43,723,792
2023	74,527,127	10,970,488	63,556,639
2024	72,602,401	10,970,488	61,631,913

TABLE C-4: Fort Bend County and Drainage District Appraised, Base and Captured Taxable Value			
Tax Year	Total Appraised Value	Base Value	Captured Value
2013 (Base)	\$72,152,791	\$72,152,791	\$0
2014	118,074,035	72,152,791	45,921,244
2015	134,099,370	72,152,791	61,946,579
2016	147,851,492	72,152,791	75,698,701
2017	173,727,922	72,152,791	101,575,131
2018	196,885,187	72,152,791	124,732,396
2019	222,825,776	72,152,791	150,672,985
2020	241,625,253	72,152,791	169,472,462
2021(S)	234,920,238	72,152,791	162,767,447
2022	312,728,758	72,152,791	240,575,967
2023	348,340,989	72,152,791	276,188,198
2024	360,886,470	72,152,791	288,733,679

*MUD No. 138 and MUD No. 139 realized positive captured value beginning in Tax Year 2013, therefore only those years are shown above.

5.) The information provided in this section is in accordance with § 311.016 (a) (5) of the Texas Tax Code, which requires inclusion of the captured appraised value shared by the municipality and other taxing units, the total amount of tax increments received, and any additional information necessary to demonstrate compliance with the tax increment financing plan adopted by the governing body of the municipality.

Since Tax Year 2010, the City of Sugar Land has deposited \$3,834,698 in the Zone. Fort Bend County MUD No. 138 has deposited \$2,261,383 since Tax Year 2013, and Fort Bend County MUD No. 139 has deposited \$783,937 over the same time. Beginning in Tax Year 2014, Fort Bend County and Fort Bend County Drainage District deposited \$3,601,677 and \$122,479 into the Zone, respectively. A cumulative total of \$10,604,174 has been deposited over the life of the Zone from all participating jurisdictions.

Table D: Tax Increments Received from Participating Entities

Tax Year	City of Sugar Land	Fort Bend County	County Drainage District	MUD 138	MUD 139	Total
2010	\$1,064	-	-	-	-	\$1,064
2011	1,062	-	-	-	-	1,062
2012	1,240	-	-	-	-	1,240
2013	69,929	-	-	\$20,969	\$32,994	123,892
2014	149,620	\$151,459	\$7,048	55,573	71,016	434,716
2015	173,116	144,026	6,504	104,580	78,163	506,389
2016	209,375	173,350	6,056	123,854	79,198	591,833
2017	230,689	232,791	8,222	141,912	83,955	697,569
2018	263,515	244,213	10,427	174,770	52,554	745,479
2019	362,309	350,666	12,065	227,273	55,589	1,007,902
2020	391,592	359,333	14,288	242,082	53,706	1,061,001
2021	388,713	364,832	12,070	250,541	45,032	1,061,188
2022	476,211	474,738	16,201	271,603	51,767	1,290,520
2023	552,335	562,859	16,408	327,442	71,662	1,530,706
2024	563,928	543,410	13,190	320,784	108,301	1,549,613
Grand Total	\$3,834,698	\$3,601,677	\$122,479	\$2,261,383	\$783,937	\$10,604,174

This report is certified by:

ShaLae Steadman, Director of Budget

A handwritten signature in blue ink that reads "Elizabeth Huff". The signature is written in a cursive, flowing style.

Elizabeth Huff, Director of Economic Development and Tourism